

28 Aug 2017

Share Price: \$0.195  
12mth price target: \$0.27

## YOWIE GROUP LTD (YOW)

### Cost Control and Guidance

Yowie Group (YOW, "Company") reported a FY17 full year loss of US\$7.3m. Adjusting for weaker 4Q sales this was approximately \$2m worse than we expected at the cost level. This \$2m was roughly split equally between higher marketing spend and share based administrative expenses. Behind the weaker than expected FY17 result and yearlong share price collapse, FY17 was actually a good year operationally. The Company increased net sales 51% YoY to US\$19.48m, while increasing gross margins by 300bp to 55%. This highlights the two key challenges the Company faces to repair the share price in the near term, cost control and guidance.

### Cost Control and Guidance

As we outlined in our note "Much More than a Novelty Item" (18<sup>th</sup> April 2017) we do not see the challenges facing YOW (especially in the short term) as the core product or even growing revenue, rather it is their ability to control their costs structure and communications with equity market. FY18 has hence become a pivotal year for YOW and its management team. Firstly, they must start meeting guidance and rebuilding market confidence in the story and team. Secondly, they must show that they can start to translate the already impressive top line growth into profit and that their decisions to spend aggressively over a number of years on Admin, Sales and Marketing were actually justified. Success on both fronts would see the stock re-rate significantly. However, we view their guidance of 55-70% revenue growth for FY18 as again 'aggressive' (why set the bar so high again?).

### Earnings changes and Outlook

We have made some significant changes to earnings across the board post the 4Q and FY17 results. 1Q as flagged is likely to be relatively weak and recent history suggests caution on new rolls outs (whether new products, series or regions). However, we again see these as timing issues more than anything and natural for such an early stage growth company. As outlined we are more worried about the growth in costs and have made some upward adjustments here to reflect mixed evidence to date these are under control or delivering the desired boost to revenue.

### Investment Case and Valuation – Speculative Buy retained

Despite these cuts we still view YOW as attractive value at current levels and have a revised 12-month target price of 27c. We still believe much greater upside to our current target price exists, but due to slower near-term growth, risks to FY18 guidance and a cost structure that for now continues to rise, further upside likely lies beyond a 12-month horizon.

#### Key Chart: Earnings Changes post Q4 and FY Updates

		FY16A		FY17A			FY18F		
		Actual	Old	New	% Chg	Old	New	% Chg	
Volume	m	8.61	13.97	13.42	-4%	21.34	18.72	-12%	
Revenue	US\$ m	12.94	20.26	19.48	-4%	30.94	28.26	-9%	
EBIT	US\$ m	-6.87	-5.93	-8.29	-40%	-1.03	-2.53	-146%	

Source: YOW and Hartleys Estimates

#### Brief Business Description:

Yowie Group (YOW) has global distribution rights to the Yowie confectionary brand.

#### Hartleys Brief Investment Conclusion

Yowie Group (YOW) has succeeded in rolling out the Yowie confectionary product to 4,500 Walmart stores in the US. Growth opportunities exist with other US customers but also in other international markets.

#### Chairman & CEO:

Trevor Allen Interim Chairman  
Bert Alfonso CEO/MD  
Mark Schuessler COO

#### Top Shareholders:

FIL Limited 9.3%  
Pie Funds Management Ltd 6.9%

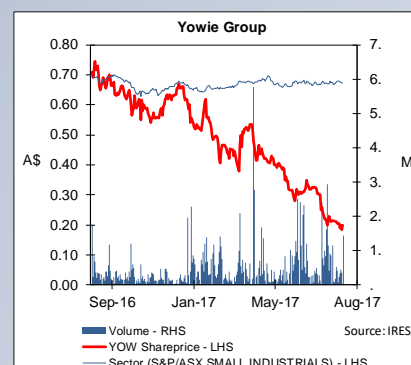
#### Company Address:

216 St Georges Terrace  
Perth WA 6000

**Issued Capital:** 215.3m  
- fully diluted 226.5m  
**Market Cap:** A\$42.0m  
- fully diluted A\$44.2m  
**Net Cash (Current)** US\$26.9m

	FY17a	FY18e	FY19e
Op Cash Flw	-5.1	-1.1	1.4
Free Cash Flw	-5.7	-2.1	-0.1
NPAT* (US\$m)	-7.3	-1.5	0.5
EPS (\$, bas)	-3.4	-2.1	0.2
P/E (basic)	-4.3x	-7.4x	60.0x
P/E (diluted)*	-4.6x	-23.4x	60.0x
EBITDA	-3.5	-1.3	1.7
Volume (m)	13.4	18.7	25.5
N.D. / equity	-74%	-67%	-63%

Source: Hartleys Research. \* normalised



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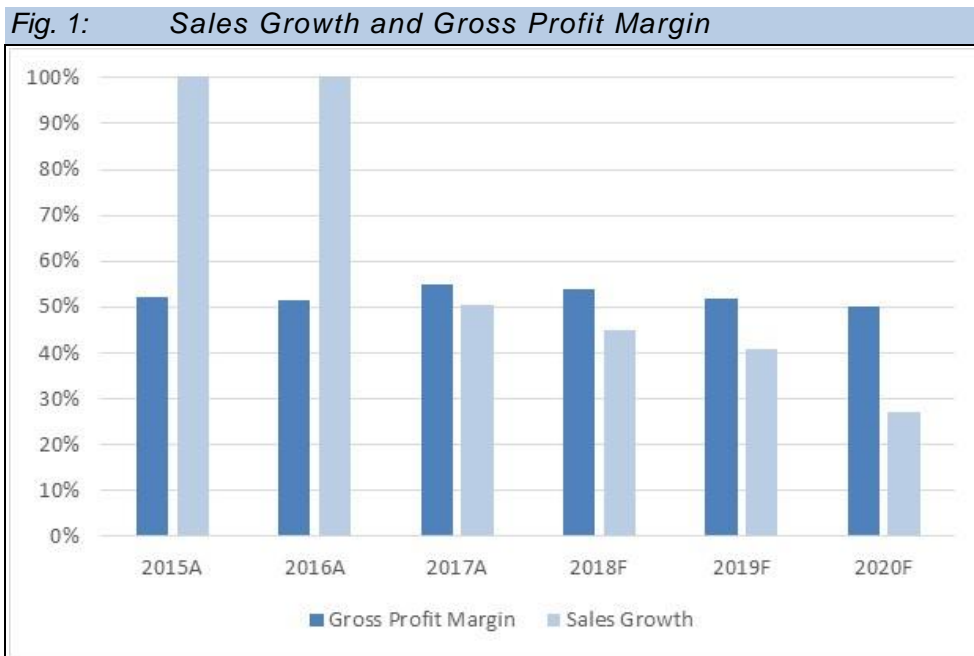
Hartleys has assisted in the completion of part of a capital raising in the past 12 months for Yowie Group Limited, for which it has earned fees.

## SUMMARY MODEL

Yowie Group Limited (YOW)						Recommendation: <b>Speculative Buy</b>																		
<b>Company Information</b>						<b>Profit &amp; Loss</b>																		
Date	28 Aug 2017		Yowie Group Ltd			6/15A	6/16A	6/17A	6/18F	6/19F														
Share Price	\$0.195		Level 4			Sales Volume (YOW)	2.0	8.6	13.4	18.7	25.5													
52 Week High-Low	\$1.24 - \$0.52		216 St Georges Terrace			Growth	n.a.	330.7%	55.8%	39.5%	36.3%													
Market Cap (\$m)	\$42.0		Perth WA 6000			Revenue YOW (US\$m)	2.0	12.9	19.5	27.2	37.0													
Market Cap - FD (\$m)	\$44.2		<a href="http://www.yowiegroup.com">www.yowiegroup.com</a>			<b>Profit &amp; Loss (US\$m)</b>																		
Enterprise Value (\$m)	\$10.4					<b>Total Revenue</b>	<b>2.2</b>	<b>12.9</b>	<b>19.5</b>	<b>28.3</b>	<b>39.8</b>													
Ordinary Shares	215.3					growth	1626%	477%	51%	45%	41%													
Fully Diluted Shares	226.5					COGS	-1.0	-6.2	-8.8	-13.0	-19.2													
<b>Valuation</b>						Distribution	-1.7	-2.6	-3.2	-3.7	-4.3													
<b>FY19</b>	<b>ASX Comps (F,B&amp;T)</b>	<b>Target Multiple</b>	<b>Wgt.%</b>	<b>Tgt Price</b>							G&A	-3.3	-6.0	-6.6	-7.1	-7.5								
EV/EBITDA	10x	10x	35%	0.26							Marketing	-0.8	-2.2	-4.4	-5.7	-7.0								
EV/EBIT	14x	14x	25%	0.19							% of sales	-37.4%	-16.7%	-22.7%	-20.0%	-17.5%								
Earnings	19x	19x	15%	0.06							<b>EBITDA</b>	<b>-4.7</b>	<b>-4.1</b>	<b>-3.5</b>	<b>-1.3</b>	<b>1.7</b>								
DCF			25%	0.27							<b>margin</b>	<b>-210.4%</b>	<b>-31.6%</b>	<b>-18.0%</b>	<b>-4.6%</b>	<b>4.4%</b>								
Cost out/Synergy Opportunity (US\$ m)						10.0	0.06							Depreciation/Amortisation	-0.04	-0.07	-0.20	-0.23	-0.30					
<b>12-month Target Price</b>												Share Based Payments	-0.90	-2.55	-4.59	-1.00	-1.00							
Upside / downside from current share price												<b>EBIT</b>	<b>-4.8</b>	<b>-6.7</b>	<b>-8.3</b>	<b>-2.5</b>	<b>0.4</b>							
P / E (6/18F) at price target												<b>EBIT / Sales</b>	<b>-212.2%</b>	<b>-51.9%</b>	<b>-42.5%</b>	<b>-8.9%</b>	<b>1.1%</b>							
P / E (6/19F) at price target												Net Interest	0.13	0.12	0.41	0.40	0.33							
EV / EBITDA (6/19F) at price target												<b>Profit Before Tax</b>	<b>-4.6</b>	<b>-6.6</b>	<b>-7.9</b>	<b>-2.1</b>	<b>0.8</b>							
EV / EBIT (6/19F) at price target												- margin	-206.3%	-51%	-40%	-8%	1.9%							
												Normalised Tax	0.0	0.0	0.6	0.6	-0.2							
												Effective Tax Rate	0.0%	0%	7%	30%	30%							
												NPAT Pre Minorities	-4.6	-6.6	-7.3	-1.5	0.5							
												Minorities												
												<b>Normalised NPAT to equity</b>	<b>-4.6</b>	<b>-6.6</b>	<b>-7.3</b>	<b>-1.5</b>	<b>0.5</b>							
												<b>Norm. Net Profit / Sales</b>	<b>-206.3%</b>	<b>-51%</b>	<b>-37%</b>	<b>-5%</b>	<b>1.3%</b>							
												Abnormals / discontinued	-0.1	-0.6	0.0	-3.0	0.0							
												Reported Profit to equity	-4.7	-7.2	-7.3	-4.5	0.5							
												Reported EPS (basic, w'ghted)	-3.7	-4.1	-3.4	-2.1	0.2							
												Normalised EPS (dil, w'ghtd)	-2.6	-2.9	-3.2	-0.7	0.2							
												Normalised EPS (full, diluted)	-2.0	-2.9	-3.2	-0.7	0.2							
												<b>EPS (full dil) Growth %</b>	<b>106%</b>	<b>43%</b>	<b>10%</b>	<b>-80%</b>	<b>-136%</b>							
												<b>DPS (cps)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>							
												Franking	100%	100%	100%	100%	100%							
												Payout Ratio	0.0%	0.0%	0.0%	0.0%	0.0%							
												<b>Cashflow Statement (US\$m)</b>												
												6/15A	6/16A	6/17A	6/18F	6/19F								
												EBITDA	-1.9	-4.2	-3.5	-1.3	1.7							
												Working Capital Change	-2.1	4.2	-2.8	-0.9	-0.5							
												Net interest Paid	0.1	0.1	0.4	0.4	0.3							
												Tax Paid	0.0	0.0	0.6	0.6	-0.2							
												Other	-2.7	-0.2	0.2	0.0	0.0							
												<b>Net Operating Cash Flow</b>	<b>-6.5</b>	<b>-0.1</b>	<b>-5.1</b>	<b>-1.1</b>	<b>1.4</b>							
												Capital Expenditure	-0.4	-1.9	-0.6	-1.0	-1.5							
												Asset Sales	0.0	0.0	0.0	0.0	0.0							
												Other (inc Investments)	0.1	-1.3	-0.4	-3.0	0.0							
												<b>Free Cash Flow</b>	<b>-6.9</b>	<b>-3.3</b>	<b>-6.2</b>	<b>-5.1</b>	<b>-0.1</b>							
												Proceeds from Equity Issues	8.2	26.3	0.8	0.0	0.0							
												Net Change in Debt & Leases	0.0	0.0	0.0	0.0	0.0							
												Dividends Paid	0.0	0.0	0.0	0.0	0.0							
												Other	0.0	0.0	0.0	0.0	0.0							
												<b>Movement in Cash</b>	<b>1.3</b>	<b>22.9</b>	<b>-5.4</b>	<b>-5.1</b>	<b>-0.1</b>							
												Free Cash Flow per share	-3.8	-1.5	-2.7	-2.3	-0.1							
												<b>Balance Sheet (US\$m)</b>												
												6/15A	6/16A	6/17A	6/18F	6/19F								
												Cash	8.5	31.7	26.9	21.8	21.6							
												Receivables	0.3	1.3	1.5	2.8	4.0							
												Inventories	5.2	1.1	3.7	4.6	5.8							
												Other	0.2	1.7	1.2	1.2	1.2							
												<b>Total Current Assets</b>	<b>14.2</b>	<b>35.8</b>	<b>33.3</b>	<b>30.3</b>	<b>32.5</b>							
												Property, Plant & Equipment	1.2	3.1	3.5	4.3	5.5							
												Intangibles	0.4	0.8	1.1	1.1	1.1							
												Other	0.0	0.0	0.0	1.0	2.0							
												<b>Total Non Current Assets</b>	<b>1.6</b>	<b>3.9</b>	<b>5.7</b>	<b>6.5</b>	<b>7.7</b>							
												<b>Total Assets</b>	<b>15.8</b>	<b>39.7</b>	<b>39.0</b>	<b>36.8</b>	<b>40.2</b>							
												Accounts Payable	1.5	2.7	2.7	4.0	5.8							
												Interest Bearing Liabilities	0.0	0.0	0.0	0.0	0.0							
												Other	0.0	0.0	0.0	0.0	0.0							
												<b>Total Current Liabilities</b>	<b>1.6</b>	<b>2.7</b>	<b>2.8</b>	<b>4.1</b>	<b>6.0</b>							
												Interest Bearing Liabilities	0.0	0.0	0.0	0.0	0.0							
												<b>Total Non Current Liabilities</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>							
												<b>Total Liabilities</b>	<b>1.6</b>	<b>2.7</b>	<b>2.8</b>	<b>4.1</b>	<b>6.0</b>							
												<b>Net Assets</b>	<b>14.2</b>	<b>37.0</b>	<b>36.2</b>	<b>32.7</b>	<b>34.2</b>							
												Net Asset Value / Share (\$)	0.06	0.16	0.16	0.14	0.15							
												NTA / Share (\$)	0.06	0.16	0.15	0.14	0.15							
												Net Debt (net cash)	-8.5	-31.7	-26.9	-21.8	-21.6							
<b>Share Data</b>						6/15A	6/16A	6/17A	6/18F	6/19F														
Ord Issued shares (m)						139.1	215.3	215.3	215.3	215.3														
growth						18.1%	54.7%	0.0%	0.0%	0.0%														
Weighted ave shares (m)						128.5	177.2	215.3	215.3	215.3														
growth						32.2%	37.9%	21.5%	0.0%	0.0%														
Diluted shares w'ghtd (m)						181.0	225.7	225.7	225.7	215.3														
growth						37.3%	24.7%	24.7%	0.0%	-4.6%														
<b>Options</b>																								
<b>Year Expires</b>						<b>Number</b>	<b>% ord</b>	<b>Avg Price</b>	<b>\$m unpaid</b>															
31-Dec-17						3,625,000	1.7%	\$ 0.29	\$ 1.03															
31-Dec-17						2,425,000	1.1%	\$ 0.77	\$ 1.86															
31-Dec-17						2,775,000	1.3%	\$ 0.90	\$ 2.50															
31-Dec-17						320,000	0.1%	\$ 1.05	\$ 0.34															
31-Dec-17						640,000	0.3%	\$ 1.15	\$ 0.74															
24-Aug-18						200,000	0.1%	\$ 1.25	\$ 0.25															
24-Aug-18						400,000	0.2%	\$ 1.51	\$ 0.60															
8-Sep-18						75,000	0.0%	\$ 1.63	\$ 0.12															
8-Sep-18						125,000	0.1%	\$ 1.40	\$ 0.18															
<b>TOTAL</b>						<b>10,460,000</b>	<b>4.9%</b>	<b>\$ 0.71</b>	<b>\$ 7.44</b>															
<b>Directors &amp; Senior Management</b>						<b>Substantial Shareholders</b>			<b>%</b>															
Trevor Allen						Interim Chairman			FIL Limited	9.3%														
Bert Alfonso						CEO/MD			Pie Funds Management Ltd	6.9%														
Mark Schuessler						COO																		
Patricia Fields						Executive Director																		
Analyst: Aiden Bradley											28-August-2017													
Phone: +61 8 9268 2876																								
Sources: IRESS, Company Information, Hartleys Research																								

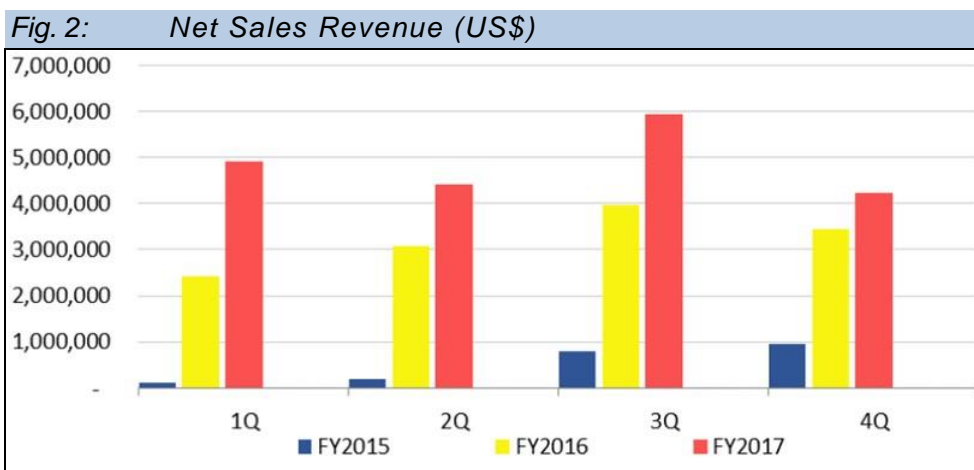
# HIGHLIGHTS

Behind the share price collapse, FY17 was actually a good year operationally. The Company increased net sales 51% YoY to US\$19.48m, while increasing gross margins by 300bp to 55%.



Source: YOW and Hartleys Estimates

While QoQ sales momentum slowed in the 4<sup>th</sup> Quarter, the launch of Series 3 and Discovery World in the second quarter of FY18 is planned to arrest this. Q4 sales were also impacted by a delay in the Canadian launch.



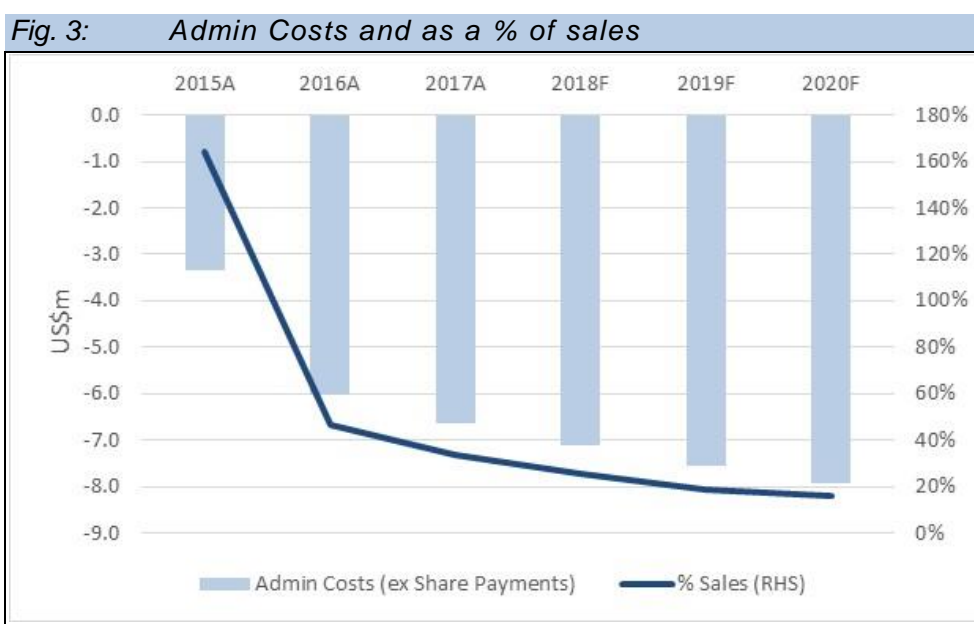
Source: YOW

Despite the weak share price performance in FY17 and the fact the stock value traded as low as an \$3m Enterprise Value on 24<sup>th</sup> August 2017, we still believe YOW has developing a very solid business. However, as we outlined in our note “Much More than a Novelty Item” (18<sup>th</sup> April 2017) we do not see the challenges facing YOW (especially in the short term) as the core product or even growing revenue, rather it is their ability to control their costs structure and communications with the equity market.

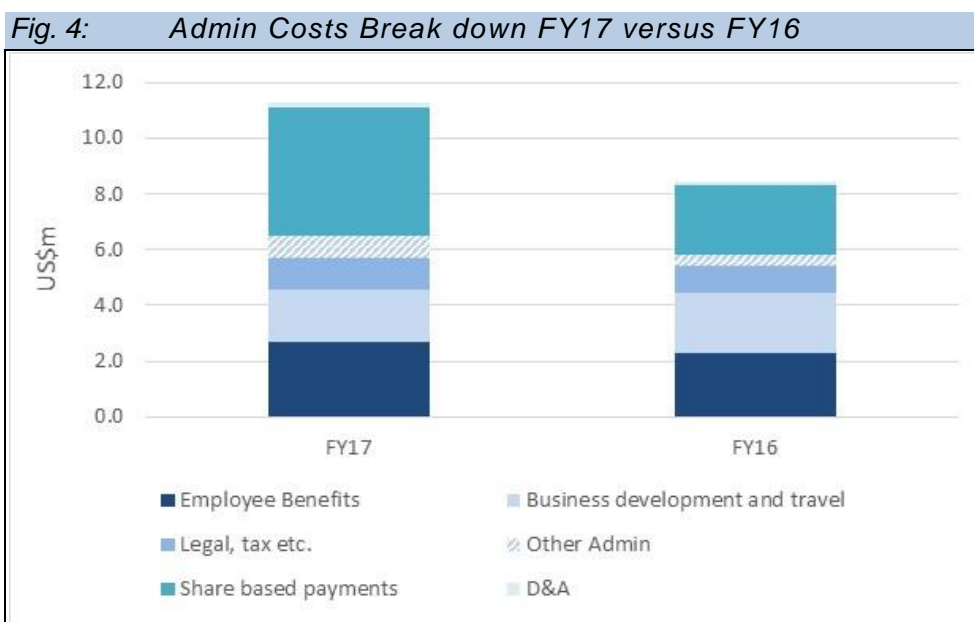
Since April, unfortunately the Company has not satisfied the market that it is tackling either of these issues. Further guidance has been provided and missed, eroding market confidence in the management team generally. And again, we view the 55-70% revenue growth guidance for FY18 as possibly achievable but once again aggressively high.

The Company flags the need for conservatism in their full year result, but then do not seem to capture this in their own guidance (at least up to now) – *“It is important to note, however, that we are a small company and any variation in sales plans by our customers or in the timing of new releases will have a significant impact, and that not everything goes according to plan.”*

YOW is somewhat unique as a small listed confectionary player, and hence the cost of running such a business is hard to benchmark. However, the running costs of the business look high versus other similarly sized industrial stocks.



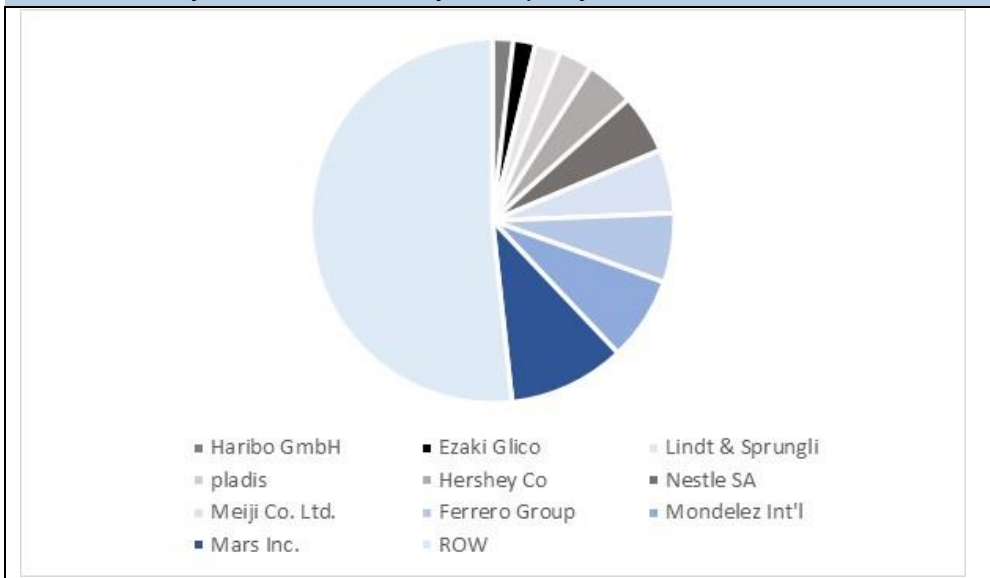
Source: YOW and Hartleys Estimates



Source: YOW

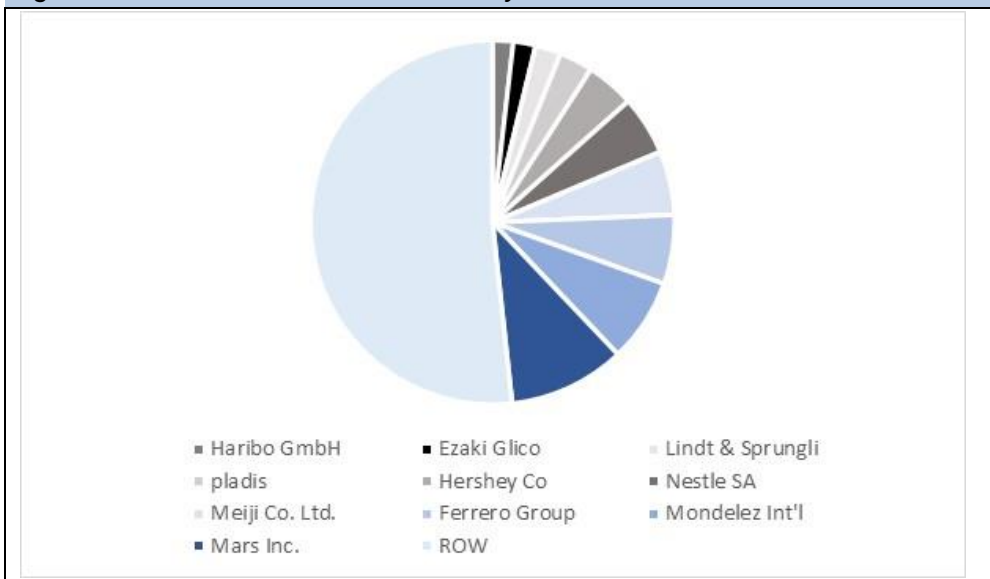
This may simply be a consequence of the highly concentrated industry it operates in and are par for the course for a new single confectionary product operator. If so this may explain why there are relatively few smaller, single product players and this industry is dominated by multi product multinationals.

**Fig. 5: Challenging industry for small players – Global Confectionary Market Share by Company**



Source: Candy World

**Fig. 6: Australian Confectionary Market Share**



Source: IBIS World

While we have written before that a capital management programme should be considered, the Board as outlined in their result “believes that it needs to have available all of the cash reserves in the business. There are a range of market opportunities, competitor actions that need to be met and the innovation, IP and product development pipeline need ongoing support.”

Having to retain this level of cash we believe sends a negative message to the market about the possible risks the business may face in the future.

Excess cash as outlined can alternatively be used to boost expenditure on marketing and IP. However, the market will only reward you for this when convinced it will be converted to sales and hopefully profit. Increased marketing expenditure in FY17 did not translate to a desired boost to sales in FY17 and as highlighted by the Company they have through this expenditure “*created brand awareness and we now have to translate that to sales*”.

**Fig. 7: Marketing Costs and as a % of sales**



Source: YOW and Hartleys Estimates

FY18 has become a pivotal year for YOW and its management team. Firstly, they must start meeting guidance and rebuilding market confidence in the story and team. Secondly, they must show that they can start to translate the already impressive top line growth into profit and that their decisions to spend aggressively over a number of years on Admin, Sales and Marketing were actually justified.

### Downgrades to earnings, valuation and price target.

We have taken (what is hopefully) a very cautious approach to the roll out of Series 3 and its impact on US sales, initial sales from Discovery World and International sales.

We have also become more cautious on the Company's ability to control internal costs and also increased the need for external spend to deliver sales (i.e. an increased marketing spend).

As a result, we now forecast 45% revenue growth in FY18 versus Company guidance of 55-70%.

We also do not forecast EBITDA breakeven until the end of 2018 versus guidance of 2H18 from the Company.

Due to ongoing high G&A costs (A\$7.1m cash costs in FY18) and further modest share based payments (which could be much higher given the evidence of the last two years) the reported NPAT stays modest out to beyond FY20.

The upside is that even despite these costs the Company should start to generate free cash flow from FY18 and its cash balance will likely bottom at a healthy circa US\$22m. Even on our reduced revenue numbers the Company should still sell close

to 30m units in total in FY19, a tremendous base to grow further from. EBITDA of close to US\$2m in FY19 is post expenditure of US\$7.5m on G&A and US\$7.0m on Marketing. Surely YOW is a business at that stage that has the scale and track record to attract the interest of a major multinational, keen to add such a growing global brand to its stable of products!

Fig. 8: YOW P&L

Profit & Loss	6/15A	6/16A	6/17A	6/18F	6/19F
Sales Volume (YOW)	2.0	8.6	13.4	18.7	25.5
Growth	<i>n.a.</i>	330.7%	55.8%	39.5%	36.3%
Revenue YOW (US\$m)	2.0	12.9	19.5	27.2	37.0
<b>Profit &amp; Loss (US\$m)</b>					
<b>Total Revenue</b>	<b>2.2</b>	<b>12.9</b>	<b>19.5</b>	<b>28.3</b>	<b>39.8</b>
<i>growth</i>	1626%	477%	51%	45%	41%
COGS	-1.0	-6.2	-8.8	-13.0	-19.2
Distribution	-1.7	-2.6	-3.2	-3.7	-4.3
G&A	-3.3	-6.0	-6.6	-7.1	-7.5
Marketing	-0.8	-2.2	-4.4	-5.7	-7.0
- % of sales	-37.4%	-16.7%	-22.7%	-20.0%	-17.5%
<b>EBITDA</b>	<b>-4.7</b>	<b>-4.1</b>	<b>-3.5</b>	<b>-1.3</b>	<b>1.7</b>
<b>margin</b>	<b>-210.4%</b>	<b>-31.6%</b>	<b>-18.0%</b>	<b>-4.6%</b>	<b>4.4%</b>
Depreciation/Amortisation	-0.04	-0.07	-0.20	-0.23	-0.30
Share Based Payments	-0.90	-2.55	-4.59	-1.00	-1.00
<b>EBIT</b>	<b>-4.8</b>	<b>-6.7</b>	<b>-8.3</b>	<b>-2.5</b>	<b>0.4</b>
<b>EBIT / Sales</b>	<b>-212.2%</b>	<b>-51.9%</b>	<b>-42.5%</b>	<b>-8.9%</b>	<b>1.1%</b>
Net Interest	0.13	0.12	0.41	0.40	0.33
<b>Profit Before Tax</b>	<b>-4.6</b>	<b>-6.6</b>	<b>-7.9</b>	<b>-2.1</b>	<b>0.8</b>
<b>- margin</b>	<b>-206.3%</b>	<b>-51%</b>	<b>-40%</b>	<b>-8%</b>	<b>1.9%</b>
Normalised Tax	0.0	0.0	0.6	0.6	-0.2
Effective Tax Rate	0.0%	0%	7%	30%	30%
NPAT Pre Minorities	-4.6	-6.6	-7.3	-1.5	0.5
Minorities					
<b>Normalised NPAT to equity</b>	<b>-4.6</b>	<b>-6.6</b>	<b>-7.3</b>	<b>-1.5</b>	<b>0.5</b>
<b>Norm. Net Profit / Sales</b>	<b>-206.3%</b>	<b>-51%</b>	<b>-37%</b>	<b>-5%</b>	<b>1.3%</b>
Abnormals / discontinued	-0.1	-0.6	0.0	-3.0	0.0
Reported Profit to equity	-4.7	-7.2	-7.3	-4.5	0.5
Reported EPS (basic, w'ghted)	-3.7	-4.1	-3.4	-2.1	0.2
Normalised EPS (dil, w'ghtd)	-2.6	-2.9	-3.2	-0.7	0.2
Normalised EPS (full. diluted)	-2.0	-2.9	-3.2	-0.7	0.2
<b>EPS (full dil) Growth %</b>	<b>106%</b>	<b>43%</b>	<b>10%</b>	<b>-80%</b>	<b>-136%</b>
<b>DPS (cps)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Franking	100%	100%	100%	100%	100%
Payout Ratio	0.0%	0.0%	0.0%	0.0%	0.0%

Source: YOW and Hartleys Estimates

# RECOMMENDATION & RISKS

## INVESTMENT THESIS & RECOMMENDATION

WE RETAIN OUR SPECULATIVE BUY RECOMMENDATION. WE DOWNGRADE OUR 12-MONTH FORWARD VALUATION POST FURTHER MAJOR EARNINGS REVISIONS TO A\$0.27 (MINUS 24 CENTS). WE STILL BELIEVE MUCH GREATER UPSIDE TO OUR CURRENT TARGET PRICE EXISTS, BUT DUE TO SLOWER NEAR-TERM GROWTH, RISKS TO FY18 GUIDANCE AND A COST STRUCTURE THAT FOR NOW ONLY SEEMS TO INFLATE, FURTHER UPSIDE LIKELY LIES BEYOND 12 MONTHS.

We believe that YOW is in a unique position in the global confectionary sector. It has the potential to be one of few remaining independent global brands that are listed on a public stock exchange. With exposure to the growing chocolate and toy markets, underlying market drivers should provide strong tailwinds (among them the growing middle class in developing markets, the under 15-year-old demographic driving toy sales and a growing appetite for 'surprise' collectibles). Its sales outlook therefore remains positive; once the company tackles what we view as its high cost structure and improves its management of market expectations the stock continues to look compelling value.

We value YOW based on the average market multiples of the ASX Food, Beverage and Tobacco sector. We view this as conservative due to the fact that YOW has the potential to generate an above sector growth rate well into the next decade. As highlighted previously we have not assumed any major cost cutting in our explicit forecasts, however we do include a value for cost cutting / synergy benefits in our valuation. The rationale for this is quite simple, either the company eventually cuts costs or a likely acquirer will.

YOW's share price has struggled in recent times from a perceived failure to fully convert top line growth to earnings and a what seems like a continual downgrade to revenue guidance and expectations. Even so we still believe in the long-term growth story and view the stock as offering attractive upside over the next 12 months (from what now hopefully is a heavily discounted value having recently reached an EV of just \$3m).

**Fig. 9: Valuation Summary**

Valuation					
FY19	ASX Comps (F,B&T)	Target Multiple	Wgt.%	Tgt Price	
EV/EBITDA	10x	10x	35%	0.26	
EV/EBIT	14x	14x	25%	0.19	
Earnings	19x	19x	15%	0.06	
DCF			25%	0.27	
Cost out/Synergy Opportunity (US\$ m)			10.0	0.06	
<b>12-month Target Price</b>				<b>\$0.27</b>	

Source: Hartleys Research



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## RISKS

We highlight the following as the major risks to our investment thesis:

YOW still relies on Wal-Mart for the majority of its revenue. Expansion within the US and now Internationally carries execution risk and can be expensive for a small company.

YOW does have exposure to commodity price increases. Rising chocolate, plastic and aluminium prices would have a minor negative impact.

YOW sells its product at a premium price, pressure from much larger competitors and customers could put margins under pressure.

YOW has been up to now focused on gaining market share in the US, delivering sales and in recent times planning the expansion into new markets. As a result, the company we feel has not taken full control of its cost profile. This could be a risk or an opportunity going forward.

Expansion into new markets will remain difficult in an industry dominated by very large competitors and customers.

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## S.W.O.T ANALYSIS

Strengths	<p>Was previously a proven product in a developed confectionary market (Australia), repeating that success now in the US.</p> <p>Absence of largest competitors in the US market (ban on Kinder eggs) where they now have a first mover advantage.</p> <p>Ability to build cross product and cross border brand, become more than just a chocolate confectioner.</p>
Weakness	<p>Still heavily reliant on a key customer</p> <p>Lack of proven distribution Internationally.</p>
Opportunities	<p>Opportunities to expand into other markets especially Asia and Europe.</p> <p>Re-introduction into the Australian market where Yowie had been previously successful.</p>
Threats	<p>Operates in an industry dominated by very large multi-national confectionary companies.</p> <p>Key customers can also be highly concentrated and powerful negotiators (e.g. Wal-Mart in the US and Coles and Woolworths in Australia).</p>

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## Hartleys Recommendation Categories

Buy	Share price appreciation anticipated.
Accumulate	Share price appreciation anticipated but the risk/reward is not as attractive as a "Buy". Alternatively, for the share price to rise it may be contingent on the outcome of an uncertain or distant event. Analyst will often indicate a price level at which it may become a "Buy".
Neutral	Take no action. Upside & downside risk/reward is evenly balanced.
Reduce / Take profits	It is anticipated to be unlikely that there will be gains over the investment time horizon but there is a possibility of some price weakness over that period.
Sell	Significant price depreciation anticipated.
No Rating	No recommendation.
Speculative Buy	Share price could be volatile. While it is anticipated that, on a risk/reward basis, an investment is attractive, there is at least one identifiable risk that has a meaningful possibility of occurring, which, if it did occur, could lead to significant share price reduction. Consequently, the investment is considered high risk.

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